

MINUTES of the GOVERNING BODY MEETING held on 05th May 2022 at 11:00 a.m.

Present:

S. No.	Name	Category
1.	Mr. John Devadason	Chairperson of the Board
2.	Dr. Christianna Singh	Principal and Secretary, Lady Doak College – present in person
3.	Dr. G.J. Samathanam	Member of the Board
4.	Dr. C.D. Lethi	Member of the Board
5.	Mr. Sridhar Sivaprakasa	Member of the Board
6.	Dr. Carmel Richard	Faculty Member – present in person
7.	Dr. R. Beulah Jeyashree	Faculty Member (Vice Principal) – present in person
8.	Dr. C. Thangamuthu	Educationist (Former Vice Chancellor, Bharathidasan University)
9.	Dr. P. Ponmuthuramalingam	JDCE, Madurai
Special Invitees		
10.	Dr. Shakeel Ahamed	Joint Secretary, UGC, New Delhi
11.	Dr. Vanitha Malarvizhi	Bursar, Lady Doak College; Treasurer, KWEA – present in person
12.	Dr. A. S. Priscilla	Dean of Academic Affairs (Sciences) – present in person
13.	Dr. Helen Mary Jacqueline	Dean of Academic Affairs (Humanities) – present in person
14.	Dr. J. Chitra	Dean of Student Services (Aided) – present in person
15.	Ms. Joice Rathinam E.	Dean of Student Services (SF) – present in person
16.	Dr. S. Vijayarani	Controller of Examinations – present in person
17.	Dr. Jessie Ranjitha Jebaselvi C.,	Chaplin – present in person
18.	Ms. Felicia Shirley P.,	IQAC Coordinator (Sciences) – present in person
19.	Dr. R. Jeyakodeeswari	IQAC Coordinator (Humanities) – present in person
20.	Dr. Padmaja S.,	CIT Coordinator – present in person
21.	Dr. Sivapriya	CCM Coordinator – present in person
22.	Ms. Lakshmi	CES, Coordinator – present in person
23.	Dr. Ann Nirmala Carr	CWS, Coordinator – present in person
24.	Dr. Sriilatha S.	CHRD, Coordinator – present in person
25.	Dr. Anita Selvaraj	Part V Coordinator – present in person
26.	Dr. Cpt. Shantha Meena	Director of Physical Education – present in person

Apology for Absence received from:

Dr. V. S. Vasantha, University Nominee (Registrar i/c, MKU)
Mr. Glenn Garfield Croning, Member of the Board

S. No.	Subject/Issue	Discussions	Decision/Status
1.	Invocation		Dr. Jessie Ranjitha Jebaselvi C., Chaplin, lead the meeting in prayer
2.	Welcome		Dr. Christianna Singh, Principal and Secretary, welcomed the members to the meeting.
3.	Minutes of Governing body	The minutes of the previous Governing Body meeting held on 22 nd October 2021 were read out and placed for approval.	The minutes were unanimously approved.
4.	Action Taken Report	#16 Examination Matters Online Assessments Analysis: Students: Feedback was received from the 2019 Batch of students. 87% of the students were satisfied with the mode of assessment and the various tools used. 44% had issues with unstable connectivity and found it challenging to take online assessments using mobile. Faculty: 86% of the faculty were comfortable with the conduct of online assessments	Placed on record.
		FINANCIAL MATTERS Pending Grants from UGC as on 30.09.2021 Amount Sanctioned Letter 2022 from UGC dated 31.03.2022 was received on 12.04.2022. The amount sanctioned is as follows: Rs. 1,09,562.00; Rs. 5,20,419.00; Rs. 54,782.00 (Total Rs. 6,84,763/-) for the period 01.10.2017 to 31.03.2018 and 1.4.2018 to 31.03.2019.	
		Opening of Treasury Single Account (TSA): Continuous follow up has been done by the Manager Account with the Nodal Officer and it was informed that the whole process is not yet initiated for the colleges	
		B. Voc. Program: Mail has been sent to UGC on 11.11.2021 as follows: As per the UGC the available balance is Rs. 7,12,652.50. As on 30.09.2021, the bank	

		<p>balance in B.Voc Degree Programme is Rs. 7,71,652.50 including interest @ 2.9%. Hence a request was made to UGC to permit us to refund Rs. 7,71,652.50. No reply has been received till date</p>	
		<p>Courses under National Skills Qualifications Framework Courses offered during this Academic Year 2021 -2022 Diploma in Dietetics and Nutrition Certificate Course in Food Processing Technology and Quality Control</p>	
		<p>IQAC: NIRF Ranking 2021 IQAC had done the NIRF analysis for the year 2020- 21and brought certain recommendations for discussion in the Senatus meeting held on 11th January 2022 for ensuring more research in the college and for improving the public perception. Recommendations made by IQAC for ensuring research: The college needs to strengthen with respect to research publications and interdisciplinary research. The departments must set targets on the number of publications to be done by each faculty per year. Based on the recommendations the following suggestions were made: ach permanent faculty at LDC will have to publish one paper/year in UGC CARE list/Scopus indexed journals departments to set targets in their annual plans to conduct at least one International /National/State level seminars per year the R&D cell has to frame the norms for the support towards publications Recommendations made by IQAC for enhancing the public perception: the faculty to take efforts to apply for awards the faculty/departments to become membership in professional bodies and forums the college to improve reputation from industries.</p> <p>Based on the recommendations it was suggested to make efforts for a greater number of networking with industries</p>	Placed on record
5.	College Report	The Principal Dr. Christianna Singh placed on record the highlights of the college activities in the last few months.	Placed on record.

		<p>The College had gone through the ARC visit and the NAAC visit.</p> <p>The college has received a Score of 3.27 on a 4-point grade scale from NAAC in the 4th round of Accreditation and a Rank of A+.</p> <p>The results of the ARC were awaited.</p>																
6.	Vacancies in Aided Section	<p>Appointment of Assistant Professor – Approval Status</p> <p>Appointment of Assistant Professor – Approval Status</p> <p>Awaiting Approval for 24 Faculty – Proposal returned from the JDCE The legal opinion from the Lawyer’s office on 02.03.2022 is given below</p> <p>“With regard to the said faculty of Lady Doak College, as already suggested, we must be filing Writ Petition challenging the Joint Director's proceedings. However, the present situation is not favourable in the Court. Kindly wait for some more time and we will give further updates at the earliest”</p>	The college is to look into why the papers are being returned by the JDCE and take action based on the outcome.															
		<p>Aided Vacancy - NTS: Aided vacancies have not been filled from the year 2010 The Aided staff get shifted to Aided posts on qualifying for promotion to the Aided vacancies according to the regulations of the Government. As per the existing seniority and on the basis of the required qualifications being fulfilled, the following NTS have been identified for promotion. A letter seeking the approval of the JDCE was sent vide letter no. O/PO/NTS/Promotion/2022/001 to 007 dated 11.04.2022</p>	Placed on record.															
7.	Infrastructural Development	<p>The College has been busy with Infrastructural advances in lieu of the visits from NAAC and ARC the college has renovated much of its infrastructure.</p> <p>Total funds spent by the management on maintenance is Rs. 1,78,01,750.68</p> <table border="1"> <thead> <tr> <th>Particulars</th> <th>Amount (in Rs.)</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>Building & Campus</td> <td>1,31,03,674.38</td> <td>73</td> </tr> <tr> <td>Electrical & Plumbing</td> <td>19,07,049.00</td> <td>11</td> </tr> <tr> <td>General Maintenance</td> <td>27,91,027.30</td> <td>16</td> </tr> <tr> <td>Grand Total</td> <td>1,78,01,750.68</td> <td>100</td> </tr> </tbody> </table> <p>Total funds spent on infrastructure development is Rs. 1,56,89,303.00</p>	Particulars	Amount (in Rs.)	Percentage	Building & Campus	1,31,03,674.38	73	Electrical & Plumbing	19,07,049.00	11	General Maintenance	27,91,027.30	16	Grand Total	1,78,01,750.68	100	Placed on record.
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8.	Academics	<p>Curriculum Enrichment The 66th Academic Council was held on 28th October 2021 in a hybrid mode. The following are the major resolutions passed:</p> <ul style="list-style-type: none"> • Revision of learning Outcomes to integrate Outcome-Based Education Semester V – UG • Introduction of summer internship / industrial training - Business Administration and Commerce (CA & Honours) • Revision in the syllabi of Core, Interdisciplinary, Elective, Self-learning and Allied courses: Sciences – 7, Humanities - 12 • Newly Added courses – Odd semester 2021-22 – Twenty-eight • Two UGC-NSQF courses conducted <ul style="list-style-type: none"> • Certificate in Food Processing Technology and Quality Control • Diploma in Nutrition and Dietetics <p>Curriculum Planning and Evaluation Cell</p> <ul style="list-style-type: none"> • Restructuring of the UG curriculum based on TANSCHÉ norms with the required number of credits offered to 2022 batch is underway. • The norms for extra credit courses (UG) were brought forward. • Evaluation pattern of UG and PG value added courses were introduced • Board of Studies Meeting for the even semester (2021-2022) was conducted 	Placed on record.																						

		<p>by all the Departments between 1st and 18th February 2022</p> <ul style="list-style-type: none"> The 67th Academic Council Meeting is planned to be held on 26th May 2022 	
		<p>MoUs Three new MoUs have been signed.</p> <ol style="list-style-type: none"> Department of Mathematics, Lady Doak College – Thyagi Dharmakan Amirtham College of Arts and Science, Kannirajapuram, Ramanathapuram District Lady Doak College, Extension Programme – Kalpataru, Madurai Lady Doak College with Maxelerator Foundation, Madurai 	Placed on record.
		<p>Webinar/FDP conducted: Gamification as an Educational Strategy Pedagogy for Learner – Centred Teaching</p>	Placed on record.
		<p>International Online courses completed by Faculty members: Women Leadership in Asia: Transforming for the Next Normal' – 3 faculty Peace Education Course – 2 faculty ADL- Design an Adaptive Online Course – 3 faculty Higher Education Teaching – 2 faculty</p>	Placed on record.
9.	CCM	<p>SWAYAM NPTEL: No. of Certificates -187 with 12 Toppers <u>Certificate Type</u></p> <ul style="list-style-type: none"> Elite-63 Elite+Gold - 6 Elite+Silver – 26 Successful completion -92 <p>No. of students who earned extra credits: 52</p> <p>MOOC Proposals in SWAYAM Infilbnet: A total of 10 proposals have been submitted in this academic year so far.</p> <p>Professional Competency Development: 4 Techno sharing sessions have been organized in the last few months.</p>	Placed on record.
10.	Examination Matters	<p>Supplementary Examinations- November 2021: The registration for the Supplementary Examinations-November 2021 was done from 21.10.2021 to 05.11.2021 and the Examinations were conducted from 06.12.2021 to 15.12.2021.</p> <ul style="list-style-type: none"> No. of students appeared: 635 No. of students passed: 504 Pass percentage: 79.37% 	

		<p>Formative Improvement Assessments for IUG and IPG Formative Improvement Assessments for the first Semester courses were conducted for IUG and IPG 2021 batch students from 1st to 7th February 2022.</p> <p>Result Passing Board for Odd Semester 2021-2022 The Result Passing Board meeting was held on 3rd March 2022 for Odd Semester 2021-2022 and the web results of the same were published on 7th March 2022. The Overall pass percentage in the Odd Semester 2021-2022: Regular Examinations: 94.58% Supplementary Examinations: 79.37%</p> <p>The Comprehensive e-Assessment for II PG students (2020 Batch) was conducted on 05 April 2022. No. of students appeared: 33 No. of students benefitted: 8</p>	Placed on record.
11.	Research and Development Cell	<p>External funding received:</p> <ol style="list-style-type: none"> 1. Dr. G. Jayanthi Kalaivani Ms. Hannah Sophiah Samuel – UBCHEA – US \$10,000 2. Dr.Priyatharsini Rajendran / B. Supraja, A.Oritha Makthalin – TNSCST – Rs.7500/- 3. Mrs.Rani Rosaline / Ms.P. Poongothai – TNSCST - Rs.7500/- 4. Dr.KavithaRani / Ms. Thickala Thangamayil - Collegiate Education Scholarship – Rs.60,000/- <p>Publication Details – November 2021 to April 2022 Total No. of Publications: 23 Biotechnology – 3 Chemistry – 1 Computer science – 3 English – 3 Mathematics – 4 Tamil – 4 Zoology – 5</p> <p>Book Chapter Publications Botany – 1 Biotechnology – 2 Computer science – 2 History – 2 Zoology – 1</p>	Placed on record

		<p>Paper presentation in International Conferences Faculty: 7 Students: 4</p> <p>Research highlights: Ph.D awarded – 4 Ph.D., Viva-Voce – 3 Ph.D., Mock Viva – 1 Ph.D., Thesis Submitted – 5 Ph.D., registration at MKU – 10 Student enrolment for Ph.D., Program - 5</p> <p>A workshop cum Training program on “HP-TLC, a DST-FIST funded instrument was conducted Dr. C. Usha, Assistant Professor from the Department of Biotechnology has been invited as the reviewer for Urology Journal. Three Aided faculty from the Department of Zoology have applied for research guideship at MKU</p> <p>Awards received by the faculty and students Global Femina Excellence Awards - Dr.S.Beulah Mabel Outstanding Research Supervisor - Dr.Mercy Packiam Scranton Scholar - Dr.Manju Muralidharan and student team International world records of excellence certificate - Ms.Divya Srinivasan (2018 – 2020 batch)</p> <p>Research Updates:</p> <ul style="list-style-type: none"> • Research Ethics Declaration form for collecting information from participants at LDC – 18 research projects were validated before execution. • Norms for all prospective MoUs – 3 MoUs were signed based on the norms framed. <p>Research fund: Proposals submitted to external research funding - 10</p> <p>Research Ambience:</p> <ul style="list-style-type: none"> • Ms.S.N.Arivumathi, Research Scholar, Department of Tamil cleared UGC-NET -JRF • Technical Review Meeting – 20 papers in the International conference and National conferences. <p>Measures undertaken to promote research:</p>	
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		<p>Institutional Research Grant to Faculty Members – 6 projects with Rs.30,000/ project</p> <p>Stipend to Non-stipendary Full time research Scholars (Rs.5000/-) per candidate – 6 scholars</p> <p>Assessment of Research Aptitude Analysis Among Faculty: Research aptitude analysis was carried out among faculty members with a questionnaire. 163 responses were received, and analysis and action plan formulation are in progress.</p>	
12.	Internal Quality Assurance Cell (IQAC)	<p>The External meeting was conducted on 06th January,2022.</p> <p>The activities undertaken and the achievements of all the centres were presented by the respective coordinators. The experts gave suggestions to be carried out and implemented in the academic year (2021-2022). The main discussions were on MOOC's proposals, feedback on online assessment, enhancement of research culture in Lady Doak College and counselling activities during pandemic period</p> <p>National Institutional Ranking Framework (NIRF): Report uploaded on 31st January,2022</p> <p>All-India Survey on Higher Education (AISHE): Uploaded and received the certificate on 28th February,2022</p> <p>Atal Ranking of Institutions on Innovation Achievements (ARIIA): Registered on 08th March,2022 and the data collection is in process</p> <p>Lady Doak College Performance Dashboard 2021-2022: Completed for Odd semester – 2021 – 22</p> <p>Obtained the feedback for the courses for odd semester (2021-2022) from the students and the faculty and have sent the report obtained from the Heads of the departments to the Deans of Academic Affairs</p> <p>Feedback about faculty and the analysis report by the HoDs has been made available in their respective portals</p> <p>NAAC peer team visit: 20th& 21st April 2022 College has been awarded A+ Grade</p>	Placed on record
13.	IT Infrastructure & Service	<p>The Centre for Information and Technology (CIT) has been working on numerous modules and enabling smooth functioning of</p>	Placed on record.

		administration, academics and other facets of the college. At present the CIT team is working on Outcome Based Education, Dashboard E request, External Examiner Profile, Photo Portfolio, Mail Tracking System and Cyber security.	
14.	Student Activities	<p>Hostel admissions: The number of students admitted till January' 2022 is 681. III UG – 195; II GU – 202; I UG – 192; II PG – 34 and I PG – 58.</p> <p>Management Scholarships: A total of 335 students have benefited from scholarships. The total funds spent amount to Rs. 99,55,955.00</p> <p>Multifold Part V, Sports and other student activities have been conducted successfully</p>	Placed on record
15.	Centre for Environmental Studies (CES)	<p>The following activities have been conducted in the past few months: The Swachhta Action Plan faculty and Part V NSS team jointly conducted an Activity - "Score Up! Toilets on Campus" on November 26, 2021, and reported as directed by MGNCRE</p> <p>Lady Doak College, Madurai, has been registered as one of the participating Institution under Unnat Bharat Abhiyan, Ministry of Human Resource Development, Government of India. Based on this, five villages have been adopted for the development of rural areas in the country to achieve sustainable development and a better quality of life. (08.02.2022)</p> <p>"Show Case -Sustainable Campus Plan" for the academic year 2021-22, Higher Education Institute Success Story reported on February 25, 2022, as directed by MGNCRE</p> <p>A guest lecture entitled "Interaction between Humans and the Environment: Current and Future Directions for Sustainability" was held for I UG Aided - Environmental Elective 332 students on March 16, 2022. Resource person - Dr. K. Sivaraman, Assistant Professor, Department of Biotechnology, Arulmigu Paanirupadi Ayyan College of Arts and Science, Tiruchendur</p> <p>The World Water Day-Amanzi 2k21 was celebrated on March 22, 2022, and programs were conducted in collaboration with (Part-V LEB), Lady Doak College and Nanneer</p>	Placed on record

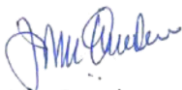
		<p>(NGO). As a part of this celebration, the team visited Malaipatti Government High School to create awareness on water conservation among school children on the same day.</p> <p>A guest lecture entitled "ONLY ONE EARTH-SAVE OUR MOTHER EARTH" was held for I UG SF - Environmental Elective 605 students on March 30, 2022. Resource person - Dr. Suresh Gandhi, Professor & Head i/c, Centre for Environmental Science, Madras University.</p> <p>The Energy, Green, and Environmental audit for the academic year 2020– 2021 is completed. Alcheme Group of Companies</p>	
16.	Centre for Women's Studies (CWS)	<p>More than 150 postgraduate and undergraduate students participated in four Special Lectures and Workshops on Development of positive attitudes towards career planning among postgraduate students.</p> <p>There were four Fulbright Specialist Workshops for students and the Production of Two Documentary Films in the last few months</p> <p>A multi-disciplinary faculty team 22 faculty members gained expert knowledge and skills in addressing the 4Rs-roles, relationships, rights and responsibilities of women and men and its incorporation in the teaching of Women's Studies to students</p> <p>The curriculum of the Foundation Course on Women's Studies is updated and revised as an outcome of the Fulbright Specialist program</p> <p>Four Research Workshops on qualitative and quantitative methods in Women's Studies were held in January & February. Faculty teams are engaged in research projects in teams on different topics.</p> <p>Classes for two UGC NSQF based Courses has commenced from 11th April 2022.</p> <p>Dr. Levi Zangai, International Programs Director, the Executive Committee, William R Tolbert Baptist University [WRTBU] in Monrovia, Liberia, to enable the CWS to expand its interventions among the community and create opportunities for women who are unemployed or discontinued from education, through community-based training programs in skills for livelihoods development</p> <p>Relationships with six Non-Government organizations working among textile women</p>	Placed on record.

		workers, women in the unorganized sector, destitute women and poor women in entrepreneurship is strengthened to expand community interventions of the Centre for Women's Studies.	
17.	Centre For Human Resource Development (CHRD)	Faculty Empowerment Programme for Teaching Faculty 'Capacity Building for Faculty Members of Higher Education Institutions in Design Thinking (DT) and Student Centered Learning (SCL) Strategies' – Project approved by United Board for the year 2019-20 extended till September 2022	Placed on record.
		Faculty Empowerment Programme for Non-Teaching Staff: “Panimanai Kalvi – Tamil Karpom” Initiative of CHRD with the LFE students of Tamil Department to teach communication skills in Tamil was conducted 4 days per week (Mon, Tue, Thurs, Fri) from 2.00pm – 2.30pm for 17 Class IV workers	
		A Skill Test for all Department, Office & Centre Assistants in MS Office was conducted on 21.1.22, 27.1.22 & 22.2.2022	
		Implementation of Feedback through CIT for all UG & PG Students (ODD Semester) – Course Feedback, Feedback on VBC & IVBC Courses, Feedback on Vocational Courses, Feedback on online assessment from students, faculty and parents Completed in November 2021	
		Maintenance of Service Registers & Electronic Service Registers for Teaching & Non-Teaching Management Faculty. After a preliminary meeting with the VP, Bursar Office Staff and Principal Office Staff, The project has been given to Ms. Ravina Shree , II M.Sc. IT student. She has started working on it from December 2021 onwards	
18.	Finance Report	The Meeting of the finance committee was held on 05.05.2022.	Placed on record.
		Statement of Expenditure for Autonomy Grant 2021 – 2022 The Autonomy Grant sanctioned for autonomous institutions with NCC as a credit course is Rs 22 lakhs. Autonomy Grant was not received for the year 2021-2022. An Advance of Rs 22 lakhs was received from the management account and spent. The Table depicts the nature of financial assistance given	

	<p>to the Aided Departments/ Programmes during the period April 2021 to March 2022.</p>	
	<p>STATEMENT OF EXPENDITURE OF UGC - SUPPORTED CENTRE FOR WOMEN'S STUDIES FOR THE YEAR 2021 – 2022</p> <p>Funds were advanced from the management towards expenses of the Women's studies scheme for Rs. 2,34,012.00</p>	
	<p>GRANTS RECEIVED FROM UGC FROM NOVEMBER 2021 – APRIL 2022 – NIL</p>	
	<p>GRANTS RECEIVED FROM CENTRAL GOVERNMENT PROJECTS FROM NOVEMBER 2021 – APRIL 2022</p> <ol style="list-style-type: none"> 1. ICMR – Rs. 4,64,933.00 (Previously pending amount received) 2. CSIR – Rs. 4,67,368.00 (Previously pending amount received) 	
	<p>Letters Received from UGC sanctioned for CWS</p> <p>Sanctioned Letters were received from UGC Dated 31.03.2022 received on 12.04.2022 for Rs. 1,09,562/-, Rs. 5,20,419/- and Rs. 54,782/- (Total Rs. 6,84,763/-) for the period 01.10.2017 to 31.03.2018 and 1.4.2018 to 31.03.2019</p>	
	<p>Awaiting Sanction (CWS)</p> <p>2019 – 2020 & 01.04.2020 to 30.09.2020 : Rs. 8 Lakhs</p>	
	<p>Settlement of Accounts : Grants under CPE Scheme</p> <p>Grant Sanctioned Rs. 1,50,00,000 ; Amount Spent Rs. 1,50,20,076.03; Amount Released Rs. 1,02,00,000/-</p> <p>UC was sent on 04.10.2019 for the amount spent Rs.1,50,20,076.03. UC along with the progress report was sent on 20.02.2020. As per the UC pending grants was Rs. 48,20,076.03/- but mails have been received repeatedly reminding us to settle the accounts along with UC.</p> <p>As a reply the same set of documents (UC and Statement of Expenditure) were sent to UGC right from the year 2020.</p>	
	<p>SCHOLARSHIPS GIVEN BY THE MANAGEMENT 2021 – 2022</p> <p>A total of Rs. 98,38,233.00 has been spent by the management towards scholarships for students in this academic year.</p>	

		<p>DONATIONS / CONTRIBUTIONS FROM FACULTY, ALUMNAE AND OTHERS 2021-2022 A total of Rs. 29,88,391.00 has been received from faculty, alumnae and other donors towards student scholarships.</p>	
		<p>EXPENDITURE ON INFRASTRUCTURE BY THE MANAGEMENT FROM 1st April 2021 to 30th April 2022 The Management has spent Rs. 1,56,89,303.00 on college infrastructure</p>	
		<p>EXPENDITURE ON MAINTENANCE BY THE MANAGEMENT FROM 1st April 2021 to 31st March 2022 The management has spent Rs. 1,78,01,750.68.00 on maintenance of the college these last months.</p>	
		<p>Autonomy Grant Budget: 2022-2023 The budget for the next academic year for Rs. 22,00,000.00 was approved.</p>	
		<p>Budget as per the UGC Scheme of Development of Women's Studies in Indian Universities and Colleges 2022 – 2023 A total of Rs. 8,00,000.00 towards the Women's studies scheme was approved.</p>	
19.	Any other matter	<p>The reports presented show a vibrant college and the picture does not match the given score by NAAC. The college could have easily got a score of 3.5 or more. Though the present score is good and does make the college eligible for many of the new schemes to be offered by the UGC.</p>	<p>The college must start working from now for the next NAAC visit and aim higher. A road map can be prepared.</p>
		<p>The college needs to start new courses especially in Artificial intelligence</p>	
		<p>The focus needs to be on research and industrial collaborations.</p>	

Closing Prayer: The meeting ended with a prayer by Dr. R. Beulah Jeyashree


 CHAIRPERSON
 (Mr. JOHN DEVADASON)

Chairperson
 Katie Wilcox Education Association


 PRINCIPAL
 (Dr. CHRISTIANNA SINGH)

Principal & Secretary
LADY DOAK COLLEGE
MADURAI - 2.

